
L&K®
Investor Conference
L&K
Engineering
Co., Ltd.
Stock Code 6139

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Agenda

01 L&K Introduction

02 Operational Summary

03 Strategy and Prospect

04 Financial Summary

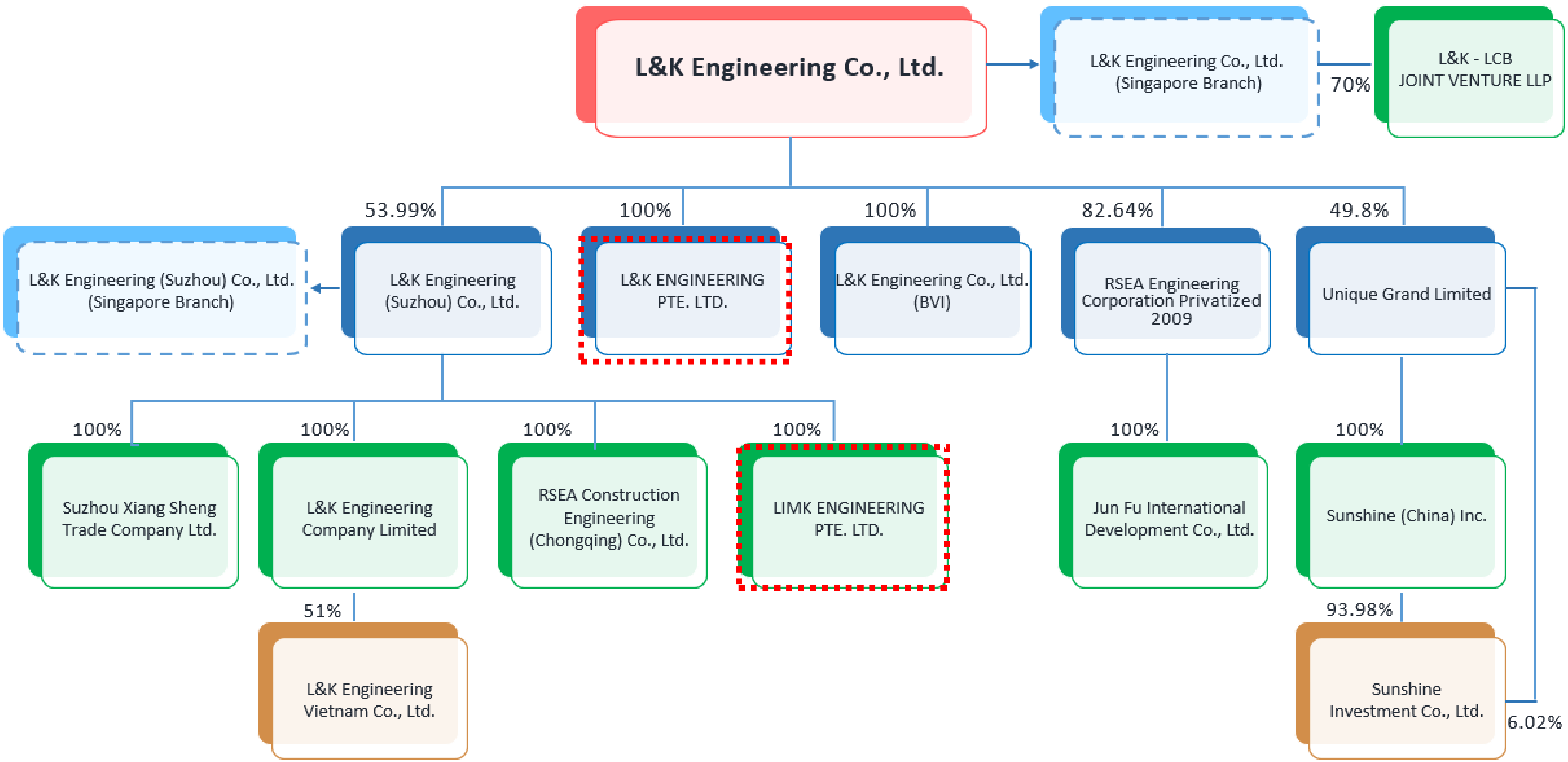
L&K Introduction

Innovation. Leadership. Professionalism. Waste Reduction. Responsibility

1 Company Overview

Company	L&K Engineering Co., Ltd.	RSEA Engineering Corporation Privatized 2009	L&K Engineering (Suzhou) Co., Ltd.	Sunshine (China) Inc.
Profile	• Founded by Yao Chu Shiang (Kenneth Yao) in 1978 • Listed on Taiwan Stock Exchange in 2003, Stock Code 6139	• Founded by Veterans Affairs Council, R.O.C in 1956. • Joint-venturing with L&K Engineering Co., Ltd. in Nov. 2009	• Founded by Yao Chu Shiang (Kenneth Yao) in 2002 • Listed on Shanghai Stock Exchange in 2016, Stock Code 603929	• Reinvested through Unique Grand Limited by L&K Taiwan in 2010 • Practice Group's Diversified Business Operation Model in the 21 Century • Ecological Town Development(At Present, it has Become the Core Area of TIANFU Agricultural EXPO PARK in Sichuan Province)
Capital	• NT$ 3.5 Billion (Paid-in Capital is NT$ 2.355 Billion)	• NT$ 10 Billion (Paid-in Capital is NT$ 5 Billion)	• CNY $ 213.36 Million	• Total investment：US$150 Million • Registered capital：US$99.8 Million
Service Scope	• EPC Turnkey (Design, Procurement, Construction) • Clean Room and MEP Design and Build	• General Construction Business: Classified as Grade A General Construction Enterprise • Construction Management	• EPC Turnkey • MEP Installation Class 1	• Land Readjustment & Comprehensive Urban Development • Construction of Supporting Facilities for Agricultural Leisure Industry • Construction and Operation of Agricultural Industry Incubation Park • Development and Construction of Sustainable Living Parks
Employee	• **579** Employees (as of Jun. 2026)	• **3,526** Employees (as of Jun. 2026)	• **1028** Employees (as of Jun. 2026)	• **10** Employees (as of Jun. 2026)
Phone Number	• +886-2-2691-9099	• +886-2-8691-7366	• +86-512-67027000	• +86-18782168157
Website	• http://www.lkeng.com.tw	• http://www.rseaec.com.tw	• http://www.lkeng.com.cn	

1 L&K Group and Affiliates



- 2026 Engineering Company's Revenues Survey of CommonWealth Magazine-L&K ranked 2nd place in 2025.

- **In response to the development of the Singapore market, the following companies were established in 2025:**

1. L&K ENGINEERING PTE. LTD.：SGD **50 million** authorized capital, with SGD **20 million** in paid-in capital.
2. LIMK ENGINEERING PTE. LTD.：SGD **30 million** authorized capital, with SGD **30 million** in paid-in capital.

Data: Jun. 2026

1 Location of Subsidiaries and Branches

2010 Sunshine (China) Inc. (Chengdu)

2008 L&K Engineering (Vietnam)

2001 L&K Engineering (Singapore)

- 2025 L&K ENGINEERING PTE. LTD.
- 2001 L&K Engineering Co., Ltd. (Singapore Branch)

2017 L&K Engineering(Suzhou)(Singapore)

- 2025 LIMK ENGINEERING PTE. LTD.
- 2017 L&K Engineering (Suzhou) Co., Ltd. (Singapore Branch)

2002 L&K Engineering (Suzhou)

2009 RSEA in Taiwan

1978 L&K in Taiwan

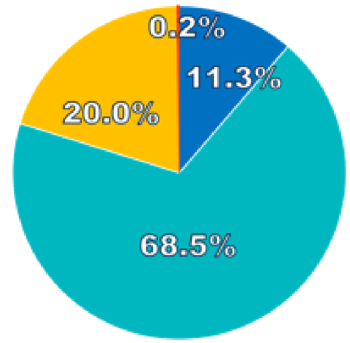
- Headquarters(Neihu district, Taipei City)
- Xizhi Office
- Hsinchu Office
- Tainan Office

1 Certified Professionals

Group Employee
5143

Taiwan	4,075
China	843
Vietnam	29
Singapore	196

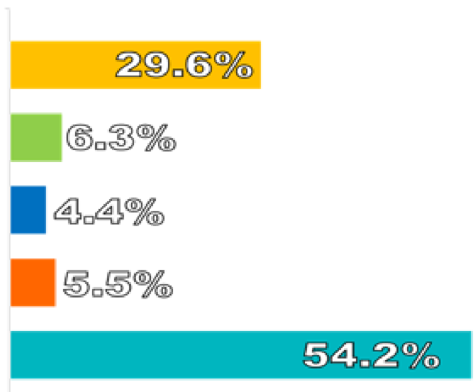
Employees



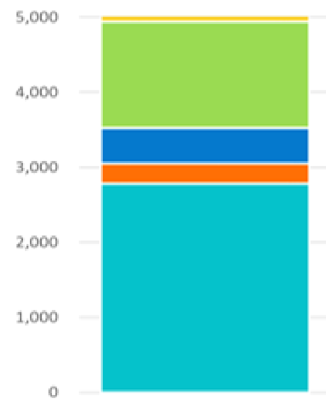
	Percentage (%)	Employees
L&K L&K	11.3%	579
-L&K	(10.7%)	(549)
-L&K (SG)	(0.6%)	(30)
RSEA	68.5%	3,526
- Domestic Employees	(14.3%)	(736)
- Foreign Workers	(54.2%)	(2790)
L&K (Suzhou)	20.0%	1028
- L&K (Suzhou)	(16.2%)	(833)
- L&K Suzhou (SG)	(3.2%)	(166)
- L&K (VN)	(0.6%)	(29)
Sunshine (China)	0.2%	10

Skill Profile

Project Management &Engineering	1,523
Design	323
Safety & QC/QA	224
Operations / Finance and Accounting	283
Foreign Workers	2,790



Education

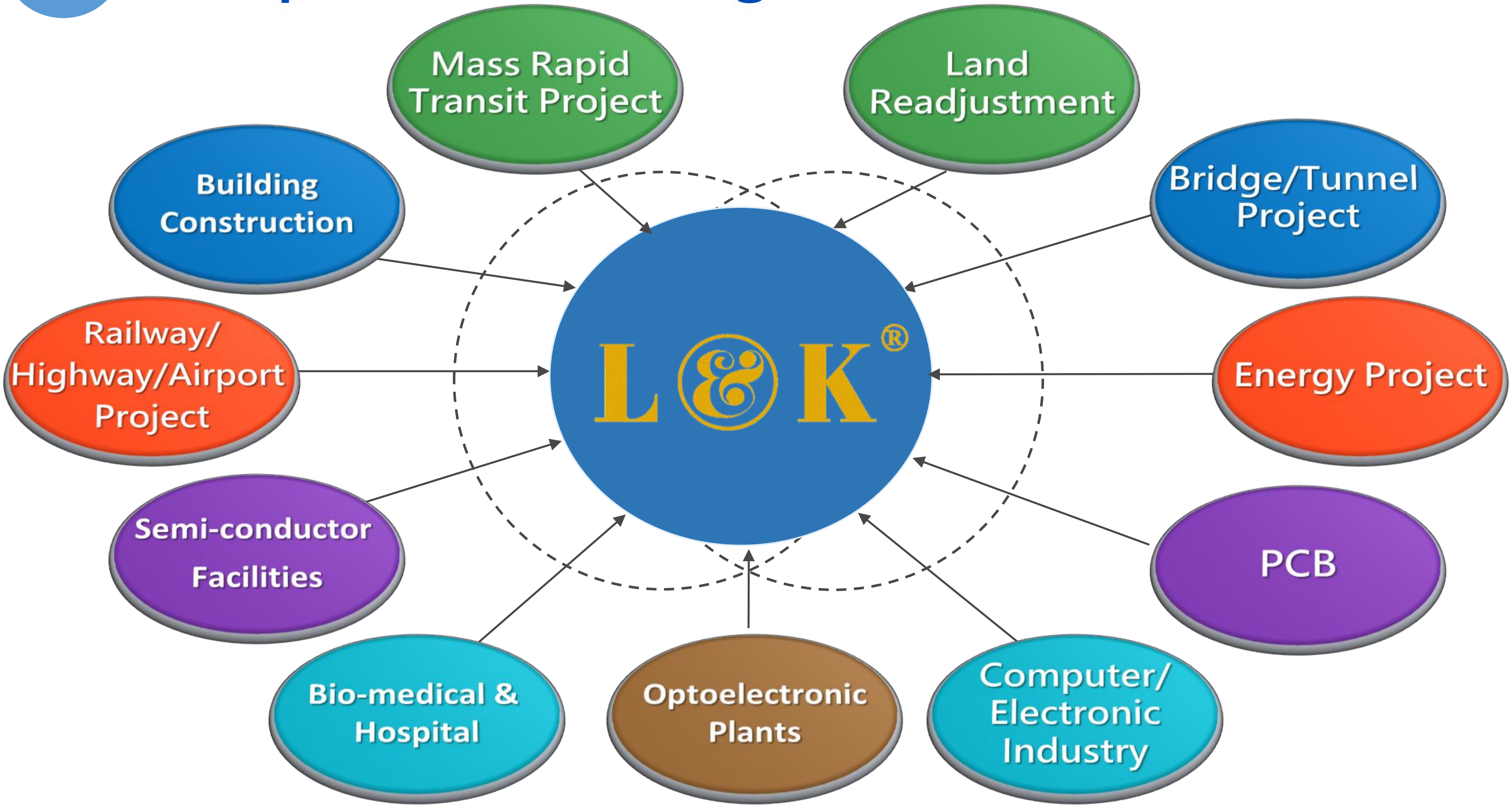


	Percentage (%)	Employees
Doctor's Degree	0.2%	9
Master's Degree	3.8%	195
Bachelor's Degree	27.3%	1,405
Associate Degree	9.3%	474
Senior High School and Under	5.5%	270
Others (Foreign Workers)	54.2%	2,790

Data: June. 2026

L&K® 亞翔工程股份有限公司 L&K ENGINEERING CO., LTD.

1 Scope of Marketing Industries



With More Than 48 Years of Engineering Experience,
L&K has Progressively Expanded Its Scope of Services.

1 Sustainable Governance

Sustainable Business Strategy

Respecting stakeholder rights and addressing important corporate social responsibility issues through appropriate communication and stakeholder engagement methods.

We consider the impact of our operations on ecological efficiency and promote the concept of sustainable consumption. In our operational activities, such as design, procurement, construction, operations, and services, we aim to reduce the environmental and human impact of our business operations.

Implementing Corporate Governance

Developing Sustainable Environments

Strengthening Sustainable Development Information Disclosure

Enhancing Social Welfare

In compliance with relevant regulations and corporate governance best practices for listed and OTC companies, we strive to provide transparent and relevant sustainable development information to enhance information transparency. We achieve this through the publication of sustainability reports, which detail our progress in promoting sustainable development.

We adhere to relevant labor regulations, safeguard employees' legal rights, and respect internationally recognized fundamental labor principles. In addition to providing a safe and healthy working environment for employees, we are committed to reducing factors that could harm employee safety and health, preventing occupational accidents, and providing appropriate career development and training programs for employees.

Achievements

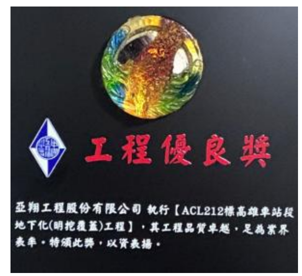
D-U-N-S® Registered
ESG Registered

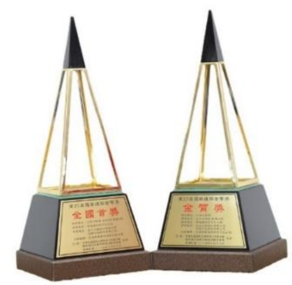
The Sustainability Report / GHG Inventory

Verified by a third-party international verification organization(AFNOR Asia Ltd.)

D-U-N-S® Registered™ and D&B ESG Registered certified.

(Global D-U-N-S® Number: 65-625-5247)





Outstanding Engineering Award from Chinese Institute of Engineers - ACL212 Kaohsiung Railway Underground (Cut and Cover Construction) Project

The National Golden Award for Architecture-Gold Award & First Prize in 2025

Kaohsiung Station

Talent Development Plan

-Industry–Academia Collaboration with Domestic and International Universities

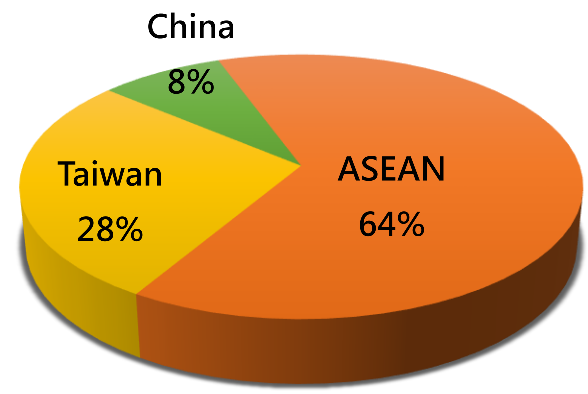
-The establishment of a new Southeast Asia special program at St. John's University

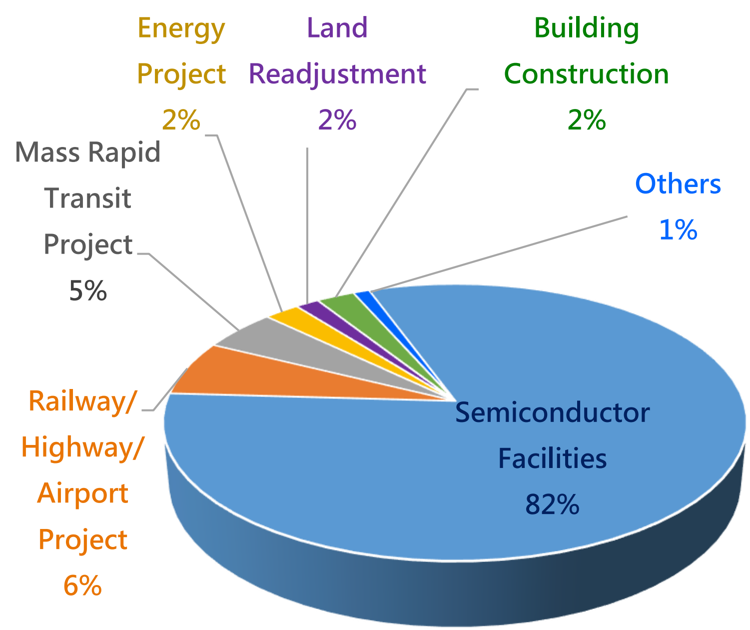
Operational Summary

Design、Procurement、Construction、Performing、After-sales Service ...

2 Consolidated Revenue and Distribution

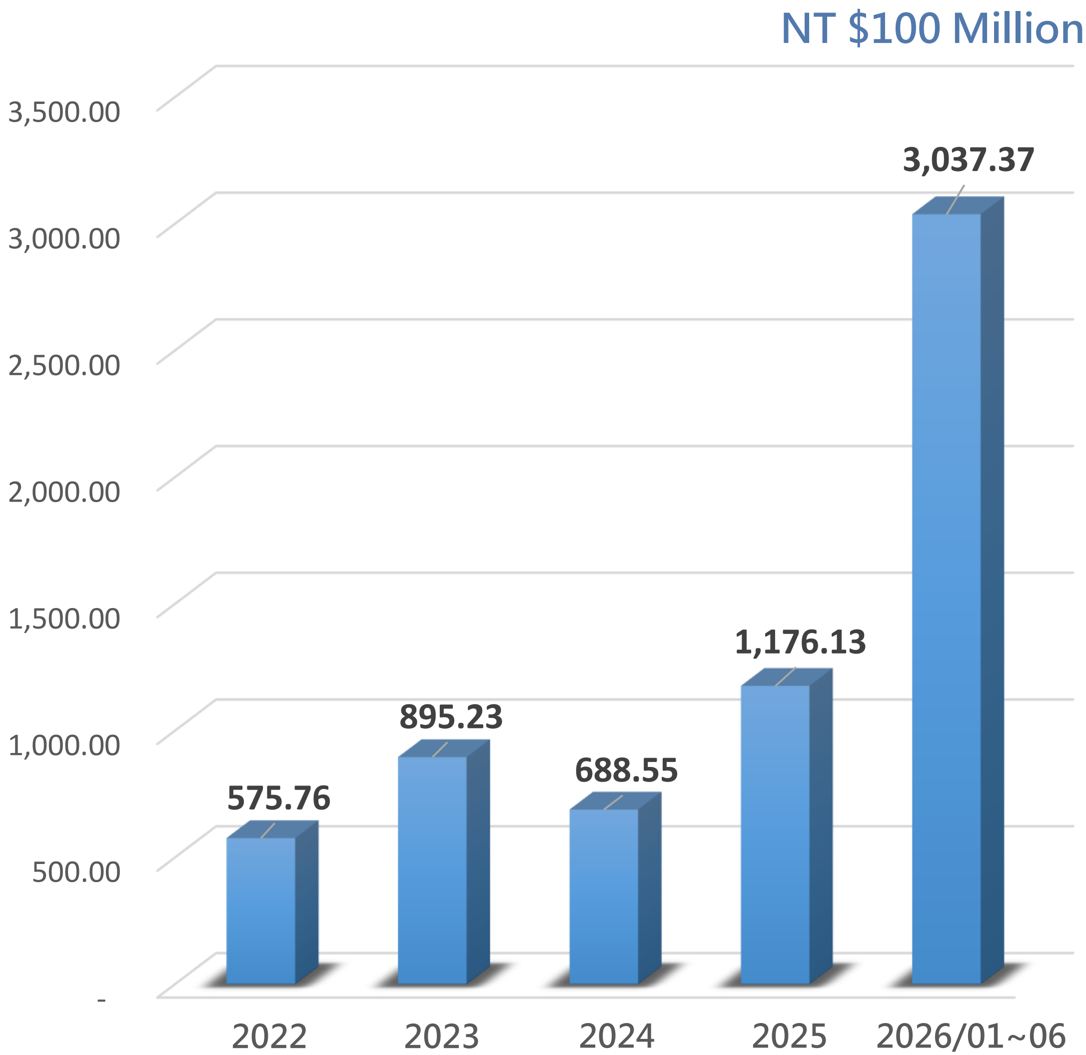
2026/Jan.~Jun.



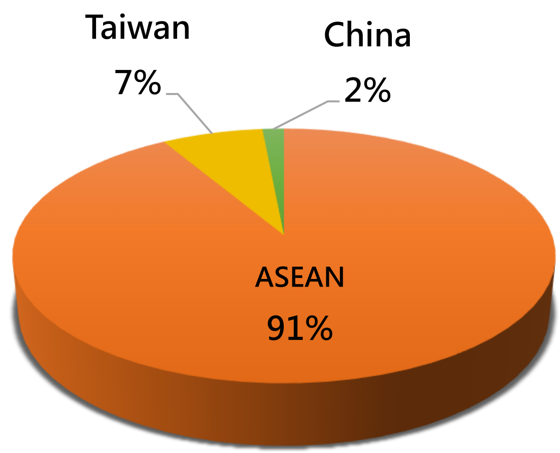


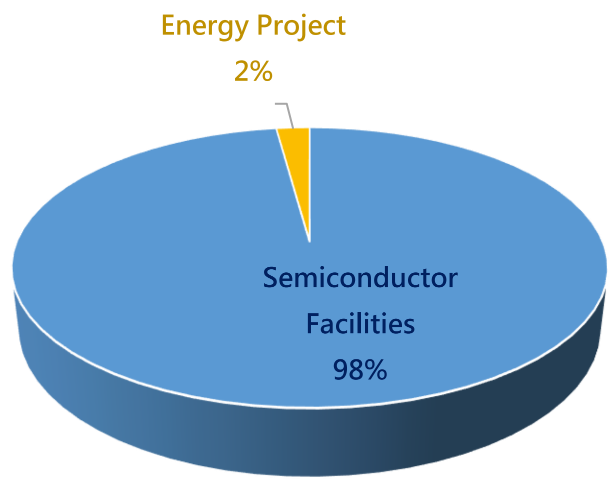
Data source： Unaudited Amounts

2 Annual Contract Amount and Distribution

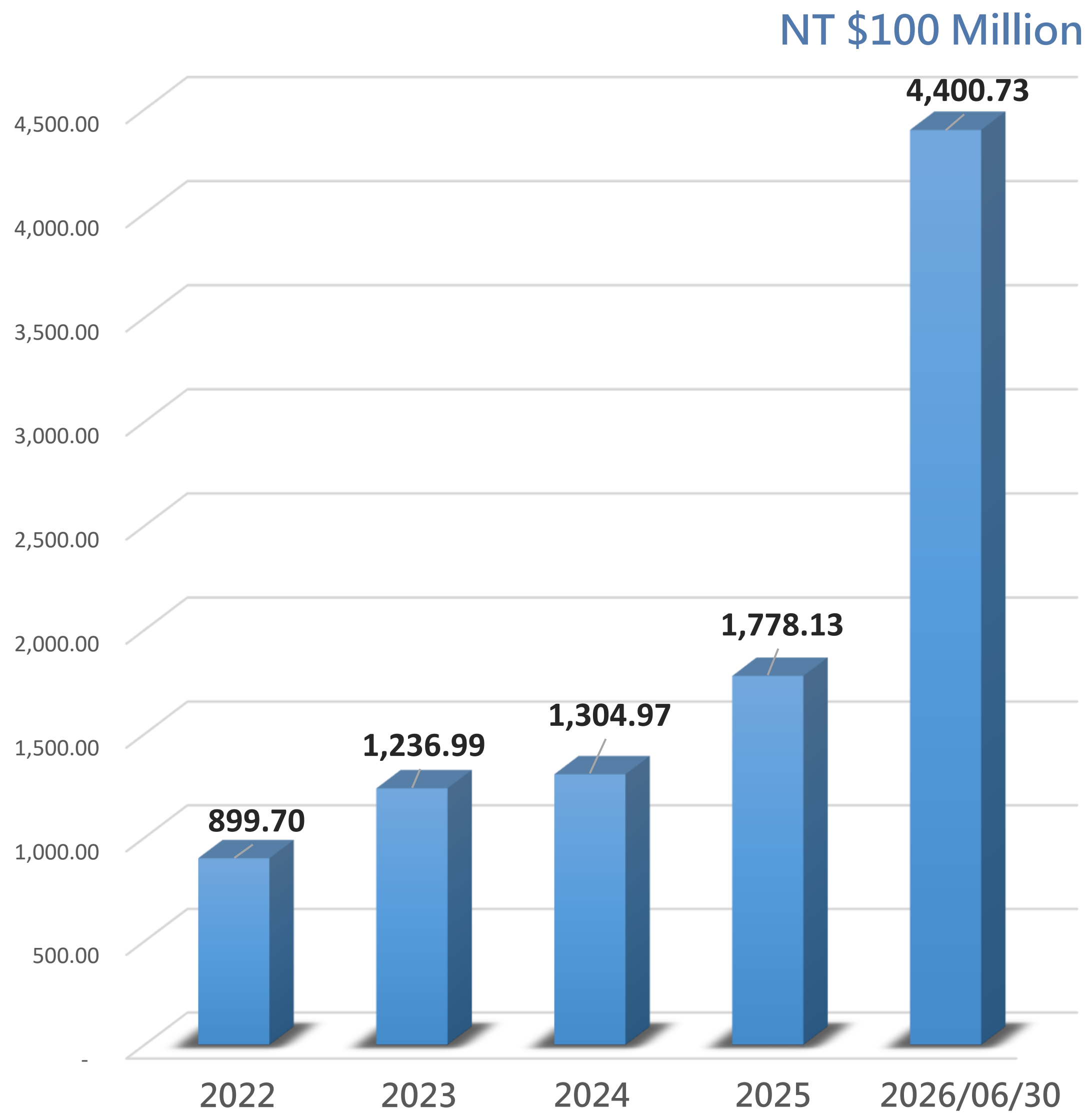


2026/Jan.~Jun.

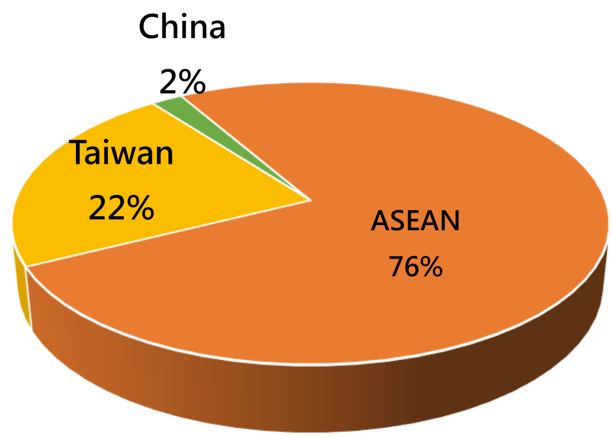


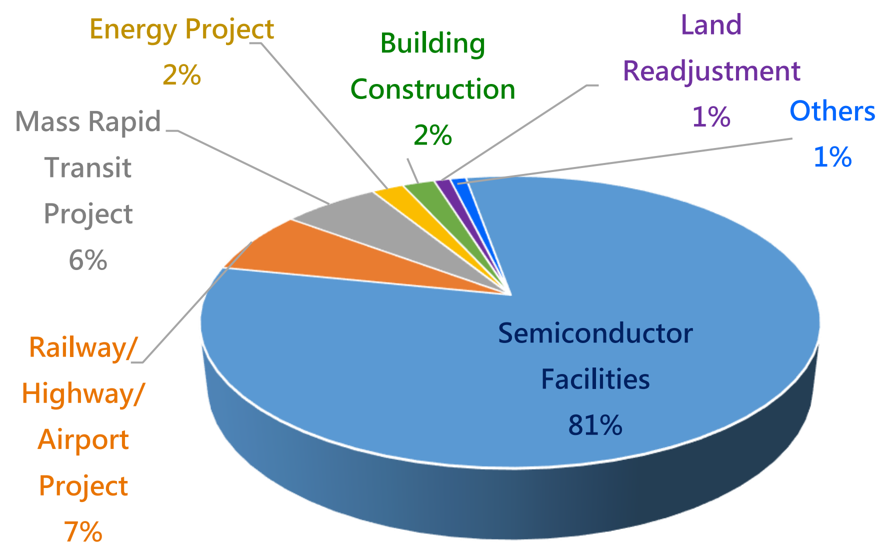


2 The Balance of Unfinished Orders on Hand and Distribution



2026/06/30





Data source： Unaudited Amounts

2 Major On-going Project –Taiwan

Mass Rapid Transit Project

- Kaohsiung MRT Metropolitan (Xiaogang-Linyuan Line) RLC01 Civil Engineering Project
- San-Ying Line MRT Project (D&B) (Official Opening：2026/06/30)
- Wanda-Zhonghe-Shulin Line MRT Project Phase 1, Contract CQ850

Railway/ Highway/ Airport Project

- Taoyuan Urban District Railway Underground Project,- LOT CJ16 Zhongyuan Station Section Railway Underground Engineering
- Railway Dual-track Electrification Plan in Hualien and Taitung Area, Construction Works of Civil from Guanshan to Shanli, Lot CB05
- Construction of Dan Bei Rd.
- Civil and Architecture Construction Tender for Terminal Building, Taiwan Taoyuan International Airport Terminal 3 Area

Energy Project

- TPC-Renwu~Xiongjiwu~Xiongjizi Line Construction Turnkey Project
- TPC-345kV Gangfeng~Zhongke, Zhongke ~ Hengshan Underground Transmission Line Civil Engineering & Auxiliary E&M System Design-Build Project (Second Section)
- CPC-Engineering, Procurement, Construction Project of the Terminal Facilities and Piping System for Taichung LNG Plant Phase III
- TPC-Indoor Dry Storage Facility for Spent Nuclear Fuel of the Nuclear Power Plant

2 Major On-going Project –Taiwan

Land Readjustment

- Contract 1-1, Xin-Tai Yuzizhen Area Urban Land Readjustment and Development Project, New Taipei City
- Contract 1-2, Xin-Tai Yuzizhen Area Urban Land Readjustment and Development Project, New Taipei City

Building Construction

- Construction Project of a Taiwanese Life Insurance Company in Nangang Dist., Taipei City (Phase II)
- Data Center Construction Project in Neihu Dist., Taipei City
- Yonghe District Wenhua Section, Retail Shops, General Offices and Residential Building Project.
- Urban Renewal Business Plan for 26 Land Parcels, Including Land Parcel No. 788, Subsection 1, Chengzhong Section, Zhongzheng District, Taipei City

High-Tech Plants

- 12-inch DRAM FAB- Cleanroom & - MEP Turnkey Project
- 12-inch Advanced Packaging Plant -Underground Piping Systems
- 12-inch Semiconductor Foundry- MEP Project & Underground Piping Systems
- Semiconductor IC Test Plant – Whole Plant Turnkey Project
- Memory FAB-MEP Design Project

2 Major On-going Project- China & ASEAN

China

- 12-inch DRAM FAB-P1 Electrical System, HVAC System, Process System Expansion Project/ Hook-up Project
- 12-inch Semiconductor Foundry- Hook-up Installation Project (Phase II)
- Memory & Advanced Packaging Plant-Cleanroom Project (Package A)
- IC Equipment and Components Industrial Park- Fab Cleanroom Fit-out and MEP Project

ASEAN

- Singapore
  - 12-inch Semiconductor Foundry-GC & Hook up Project
  - Memory Advanced Packaging Plant 1-Whole Plant Turnkey Project
  - Memory & Advanced Packaging Plant 2-Whole Plant Turnkey Project
  - 12-inch Semiconductor Foundry-Expansion Project
- Vietnam
  - Nam Dinh Vu UnionChem Terminal Office and Dormitory Construction Project

Strategy and Prospect

3 Taiwan Market

➢ Mass Rapid Transit Project

- Taipei Metro-East Section of the Circular Line / Taichung Metro-Blue Line
- Taoyuan Metro-Extend Green line to Zhongli / Taoyuan Metro-Brown Line (Guishan-Huilong)
- New Taipei Metro-Extend San-Ying Line to Taoyuan Bade Section

➢ Railway/ Highway/Airport Project

- Taoyuan Metropolitan Area Railway Underground Plan
- National Freeway No.5 Connects to Suhua Highway Improvement Project
- Improvement Project for Provincial Highway NO. 61 Intersections
- Suhua Highway Improvement Project- Heren~Chongde Section Construction Project
- Road Widening Project for National Freeway NO.1(Yangmei-Toufen)
- Road Construction for National Freeway NO.7 (Kaohsiung Section)
- Taoyuan International Airport Third Runway and Associated Infrastructure Project (Phase II)
- Keelung Metro Project

➢ Energy Project

- Shield Tunnel Construction for Cable Routes and Auxiliary MEP Work(Turnkey Project)
- LNG Storage Tank Turnkey Project
- Nuclear Power Plant Related Construction Project

3 Taiwan Market

➢ Building Construction

- Urban Renewal Construction Project
- Commercial Office Building
- Data Center

➢ High-Tech Plants

- Semiconductor Manufacture(Silicon Wafer, Foundry, RAM, Photomask, Equipment, Advanced Packaging)
- Advanced Circuit Boards and IC Substrates
- Biomedical Pharmaceuticals and Vaccines
- Circular Sustainability and Clean Energy

3 China Market

➢ High-Tech Plants

- HBM Memory Chip Companies Continue to Expand.
- Continue Developing the IC Industry and Establish Region as Semiconductor Industry Cluster.
- Capacity expansion for advanced Circuit Boards and IC substrates, driven by semiconductor industry growth.

➢ The subsidiary in Chengdu -Sunshine Enterprise Group

1.Assets and Location

The main assets comprise 617.6 ares of commercial land and 3,374 ares of residential and commercial land, both of which are located in the core area of the Tianfu Agricultural Expo Park in Chengdu city and have strong potential for value retention and long-term appreciation.

2.Real Estate Market Overview

China‘s real estate market remains in an adjustment phase, with market confidence and demand yet to fully recover. Although Chengdu city's strong industrial base and population provide greater resilience to the local property market, property prices have yet to show a clear recovery and inventory absorption pressure remains.

3.Response Strategy

In view of the continued weakness in the local real estate market, the Company will maintain a prudent approach to its land assets in Chengdu city and will not proceed with development for the time being. Meanwhile, the Company will closely monitor policy developments and market conditions and will initiate development when the property market shows a sustained recovery.

3 ASEAN Market

➢ The Investment of High-tech Manufacturing Industries (e.g. IC) in ASEAN Continues to Boom.

- **Singapore：**
  Emerging as an AI semiconductor and advanced manufacturing hub of Southeast Asia, transforming from a traditional manufacturing base into a key link in the advanced packaging and AI chip supply chains.
- **Malaysia ：**
  Moving upstream from conventional packaging and testing into advanced packaging.
- **Indonesia：**
  AI computing infrastructure, new energy battery supply chains, and consumer electronics manufacturing.
- **Thailand ：**
  Building on its well-established automotive industry base to expand into semiconductor back-end manufacturing and AIoT applications.
- **Vietnam ：**
  Expanding rapidly in back-end assembly and transitioning toward conventional consumer electronics packaging and testing.

3 Outlook for Entire Market

Financial Summary

4 Financial Summary

2026 Q1 Consolidated Statements of Comprehensive Income

NT $1,000

	2026/Q1		2025/Q1		YOY%
Operating Revenue	20,346,268	100%	12,074,965	100%	68%
Gross Profit	3,810,888	18.7%	1,437,521	11.9%	165%
Operating Expenses	-310,197	-1.5%	-298,605	-2.5%	4%
Operating Profit	3,500,691	17.2%	1,138,916	9.4%	207%
Profit Before Tax	3,755,759	18.5%	1,347,630	11.2%	179%
Net Income	2,984,270	14.7%	1,053,239	8.7%	183%
Net Income Attributable to the Parent Company	2,227,075		885,231		
Basic Earnings Per Share (NTD)	9.45		3.80		

Data source：
Audit and Attestation Report and Independent Auditors' Review Report by certified public accountant.

4 Financial Summary

2026 Q1 Consolidated Balance Sheets

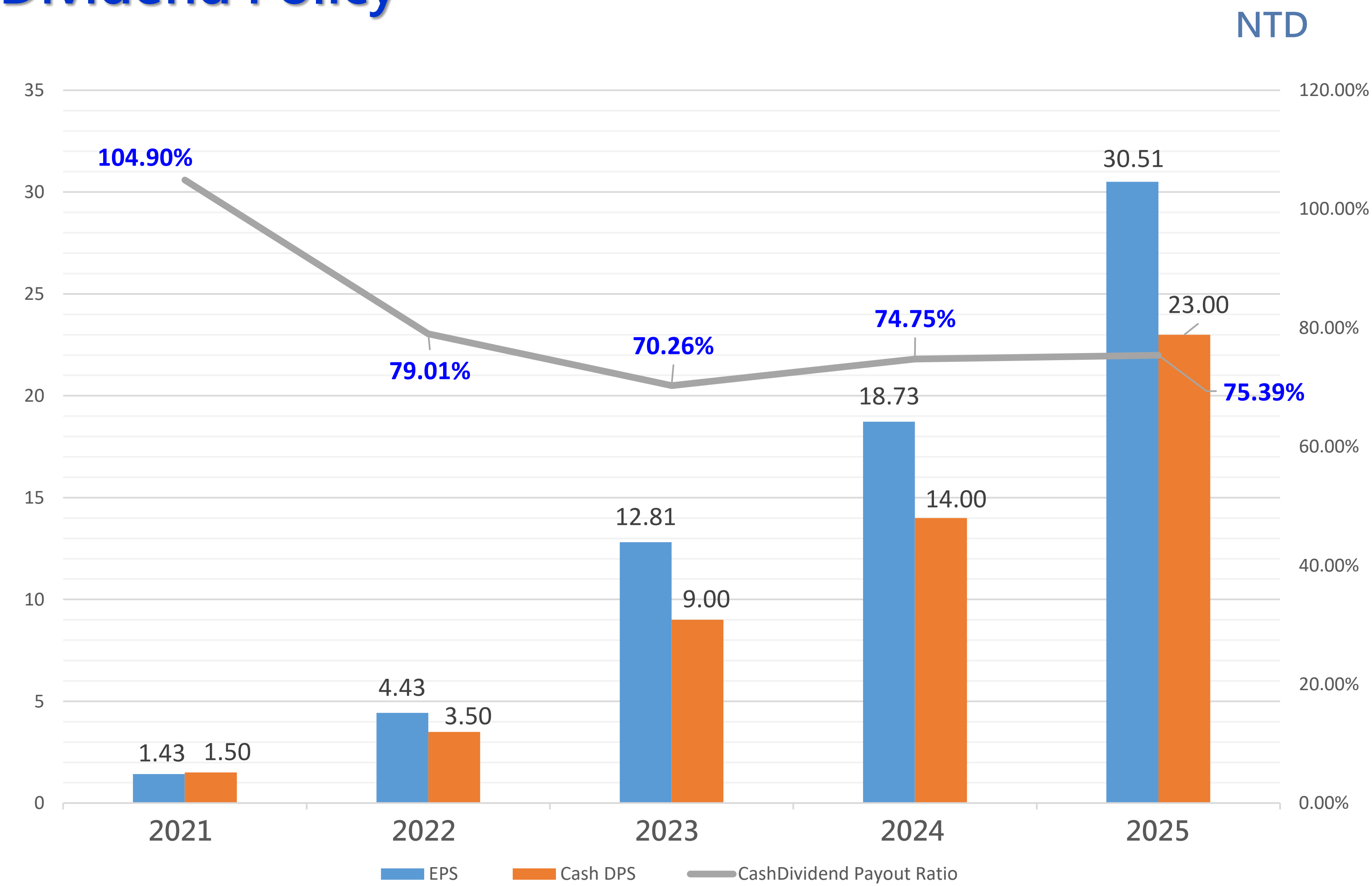
NT $1,000

	2026/03/31	2025/03/31		2026/03/31	2025/03/31
Contract Assets	15,715,774	15,690,062	Contract Liabilities	25,602,356	22,441,869
Other Financial Assets – Current	4,237,991	4,059,752	Other Current Liabilities	26,880,966	18,310,756
Other Current Assets	60,125,908	40,018,267	Short-term/ Long-term Borrowings	2,752,013	1,397,020
Property, Plant and Equipment	931,637	836,136	Other Non-current Liabilities	1,197,392	969,216
Right-of-Use Assets	2,738,028	2,770,533	Total Liabilities	56,432,727	43,118,861
Other Non-current Assets	2,690,898	1,599,488	Total Shareholders' Equity	30,007,509	21,855,377
Total Assets	86,440,236	64,974,238	Total Liabilities and Shareholders' Equity	86,440,236	64,974,238

Data source：
Audit and Attestation Report and Independent Auditors' Review Report by certified public accountant.

4 Financial Summary

Dividend Policy



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Audit and Attestation Report and Independent Auditors' Review Report by certified public accountant.

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Thank you

Q & A